Financial Report for the Fiscal Year Ended March 31, 2024 [Japanese GAAP] (Consolidated)

May 15, 2024

Company Name Datasection Inc. Stock Exchange Listing: Tokyo

Ticker Symbol URL: https://www.datasection.co.jp 3905

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Scheduled Date of Annual General Meeting of Shareholders June 27, 2024

Scheduled Date of Dividend Payment Commencement

Scheduled Date of Filing Annual Securities Report June 28, 2024

Availability of Supplementary Briefing Material on Financial Results Yes Scheduled Date of Financial Results Briefing Session Yes

(Amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (April 1, 2023 – March 31, 2024)

(1) Consolidated Operating Results (Percentage figures represent year-on-year changes)

| (1) consolitation of printing results (1 erositings represent year on year enanges) | | | | | | | | | | |
|---|-----------------|-------|-----------------|----------|-----------------|--------|-----------------|--------|-----------------|--------------------------------|
| | Net S | Sales | Operating | g Income | Adjusted | EBITDA | Ordinary | Income | | ncome table to of Parent |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| FY2024 | 2,229 | 15.9 | (216) | - | ² 47 | (93.1) | (235) | - | (1,261) | - |
| FY2023 | 1,924 | 13.7 | (55) | _ | 689 | 128.4 | 46 | (71.6) | (530) | - |

(Note) 1. Comprehensive Income

FY2024: ¥(1,260) million (-%)

FY2023: ¥(448) million (-%)

(Note) 2. We disclose Adjusted EBITDA as an indicator of our cash flow generation capability in business activities. Adjusted EBITDA = Operating income + Depreciation and amortization + Amortization of intangible fixed assets + Stock-based compensation expenses + M&A - related expenses

| | Net Income per Share | Diluted Net Income per Share | Return on Equity | Ordinary Income to Total Assets | Operating Income to Net Sales |
|--------|-------------------------|------------------------------|------------------|------------------------------------|-------------------------------|
| | yen | yen | % | % | % |
| FY2024 | (84.07) | - | (57.6) | (5.8) | (9.7) |
| FY2023 | (36.45) | = | (20.2) | 1.1 | (2.9) |

(Reference) Equity in Earnings of Affiliates

FY2024: ¥(7) million FY2023: ¥(0) million

(Note) 3. The diluted net income per share for the fiscal years ended March 31, 2023, and March 31, 2024, is not disclosed as it resulted in a net loss per share despite the existence of potential shares.

(Note) 4. The figures for the previous fiscal year have been revised under the guidance of the auditing firm, following the publication of the "Financial Report for the Fiscal Year Ended March 31, 2023 [Japanese Standard] (Consolidated)" on May 15, 2023. Therefore, the actual figures are those recorded in the Securities Report submitted on June 30, 2023.

(2) Consolidated Financial Position

| - | (=) Component | ca i manerar i obition | | | |
|---|---------------|------------------------|-----------------|------------------|-------------------------------|
| | | Total Assets | Net Assets | Equity Ratio (%) | Net Assets per Share (Yen) |
| | | Millions of yen | Millions of yen | % | yen |
| ١ | FY2024 | 3,786 | 1,982 | 50.6 | 111.78 |
| | FY2023 | 4,386 | 2,508 | 56.2 | 167.39 |

(Reference) Equity Capital

FY2024: ¥1,914 million

FY2023: ¥2,466 million

(Note) The figures for the previous fiscal year have been revised under the guidance of the auditing firm, following the publication of the "Financial Report for the Fiscal Year Ended March 31, 2023 [Japanese Standard] (Consolidated)" on May 15, 2023. Therefore, the actual figures are those recorded in the Securities Report submitted on June 30, 2023.

(3) Consolidated Cash Flow Status

| | Cash Flows from Operating Activities | Cash Flows from Investing Activities | Cash Flows from Financing Activities | Cash and Cash Equivalents at End of Period |
|--------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| FY2024 | 333 | (569) | 382 | 1,659 |
| FY2023 | 2 | (255) | 242 | 1,415 |

(Note) The figures for the previous fiscal year have been revised under the guidance of the auditing firm, following the publication of the "Financial Report for the Fiscal Year Ended March 31, 2023 [Japanese Standard] (Consolidated)" on May 15, 2023. Therefore, the actual figures are those recorded in the Securities Report submitted on June 30, 2023.

2. Dividend Status

| | | Annual Dividend per Share | | | | TF (1 | Payout | Dividend |
|------------------|--------|---------------------------|--------|----------|-----------------------------|-----------------|-----------------------------|--|
| | Q1 End | Q2 End | Q3 End | Year-End | Total Annual Dividend | (10tal) | Ratio (Consolida ted) | on Net Assets (Consolid ated) |
| | yen | yen | yen | yen | yen | Millions of yen | % | % |
| FY2023 | - | 0.00 | - | 0.00 | 0.00 | - | - | - |
| FY2024 | - | 0.00 | - | 0.00 | 0.00 | - | - | - |
| FY2025(Forecast) | - | 0.00 | - | 0.00 | 0.00 | | - | |

(Note) Whether there has been a revision from the most recently announced dividend forecast: None

3. Consolidated Earnings Forecast for the Fiscal Year Ending March 31, 2025 (April 1, 2024 – March 31, 2025)

(Percentage figures indicate the rate of change from the previous fiscal year)

| | Net S | Sales | Operating | g Income | Adjusted | EBITDA | Ordinary | Income | Attribu | ncome table to of Parent | Net Income per Share |
|--------------|-----------------|-------|-----------------|----------|-----------------|--------|-----------------|--------|-----------------|--------------------------------|-------------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | yen |
| Full Year | 2,650 | 18.9 | 80 | - | 425 | 797.0 | 55 | - | 17 | - | 0.99 |

(Note) The average number of shares used for calculating "Net Income per Share" is based on the number of issued shares (excluding treasury stock) as of March 31, 2024.

(Notes)

- (1) Significant changes in subsidiaries during the period (changes in specified subsidiaries affecting the scope of consolidation): None
 - Newly included: None
 - Excluded: None
- (2) Changes in accounting policies, changes in accounting estimates, and retrospective restatements
 - 1) Changes in accounting policies due to revisions of accounting standards: None
 - 2) Changes in accounting policies other than 1): None
 - 3) Changes in accounting estimates: None
 - 4) Retrospective restatements: None
- (3) Number of shares issued (common stock)
 - 1) Number of shares issued at the end of the period (including treasury stock)
 - FY2024: 17,188,051 shares
 - FY2023: 14,757,851 shares
 - 2) Number of treasury shares at the end of the period
 - FY2024: 62,922 shares
 - FY2023: 22,623 shares
 - 3) Average number of shares during the period
 - FY2024: 15,007,284 shares
 - FY2023: 14,548,956 shares

(Reference) Summary of Non-Consolidated Financial Results

Non-Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (April 1, 2023 – March 31, 2024)

(1) Non-Consolidated Operating Results

(Percentage figures indicate the rate of change from the previous fiscal year)

| | Net Sal | es | Operating In | ncome | Ordinary Ir | ncome | Net Inco | ome |
|--------|-------------|-----|--------------|-------|-------------|--------|-------------|-----|
| | Millions of | % | Millions of | % | Millions of | % | Millions of | % |
| | yen | 70 | yen | /0 | yen | /0 | yen | /° |
| FY2024 | 463 | 2.8 | (544) | - | (1,388) | - | (1,953) | - 1 |
| FY2023 | 450 | 0.1 | (149) | - | 7 | (93.4) | (864) | - |

| | Net Income per Share | Diluted Net Income per Share |
|--------|----------------------|---------------------------------|
| | yen | yen |
| FY2024 | (130.14) | - |
| FY2023 | (59.41) | - |

(Note): The diluted net income per share for the fiscal years ended March 31, 2023, and March 31, 2024, is not disclosed as it resulted in a net loss per share despite the existence of potential shares.

(2) Non-Consolidated Financial Position

| | Total Assets | Net Assets | Equity Ratio (%) | Net Assets per Share |
|--------|-----------------|-----------------|------------------|----------------------|
| | Millions of yen | Millions of yen | % | yen |
| FY2024 | 2,268 | 944 | 39.9 | 52.83 |
| FY2023 | 3,644 | 2,167 | 59.0 | 145.98 |

(Reference): Equity Capital

FY2024: ¥904 million FY2023: ¥2,151 million

- (Note) 1. The financial results (Financial Report) are not subject to audit by certified public accountants or auditing firms.
- (Note) 2. Explanation of the Appropriate Use of Performance Forecasts and Other Special Notes

 The forward-looking statements, including earnings forecasts, contained in this document are based on
 information currently available to the company and on certain assumptions deemed to be reasonable. Actual
 results may differ significantly due to various factors. For details on the assumptions underlying the earnings
 forecasts and precautions for using the forecasts, please refer to the attached materials on page 8, "1. Overview
 of Operating Results, etc. (4) Future Outlook."

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1. Overview of Operating Results

(1) Overview of Operating Results for the Fiscal Year

During the current consolidated fiscal year, the Japanese economy showed signs of normalization in social activities, including a recovery in domestic demand and inbound tourism, following the reclassification of COVID-19 to a Category 5 infectious disease. However, uncertainties in the global situation, the depreciation of the yen, and rising prices have continued to pose challenges to economic conditions.

In the domestic AI business market, investments are expected to increase from FY2023 onward in enhancing application functionalities and developing systems specialized for specific tasks. As applications and systems become more complex to meet user demands, in-house development is anticipated to become more prevalent over outsourcing due to factors such as cost and development speed. Consequently, the market for items related to in-house development, particularly middleware, servers, storage, and IaaS, is expected to see significant growth, with forecasts predicting a market size of 1.9787 trillion yen by FY2027, a 1.7 times increase compared to FY2021 (Fuji Chimera Research Institute, Inc., "2022 Comprehensive Survey of Artificial Intelligence Business").

The South American smart retail device market is projected to grow from USD 1.8322 billion in 2019 to USD 2.6692 billion by 2027, with an estimated CAGR of 5.3% from 2020 to 2027. This market is segmented into Brazil, Argentina, and other regions of South America. Some of these regions face complex macroeconomic and political environments, leading to various growth scenarios. Developing countries such as Brazil, Argentina, Chile, and Peru are making significant investments in infrastructure and the retail sector. Moreover, many retailers in these regions are beginning digital transformations to enhance competitiveness and adapt to changing conditions. Colombia and Brazil are rapidly advancing in digital innovation, while Chile is ranked as the most outstanding country in terms of digitalization and innovation. This digital transformation is expected to create new opportunities in the smart retail device market across the region. The demand for smart retail devices is also anticipated to increase due to urbanization and the growth of various shopping complexes and recreation centers in the region (Business Market Insights, "South America Smart Retail Devices Market Research Report").

In Japan's retail technology market (including payment terminals, self-service terminals, next-generation facilities, and next-generation operations), investments in contactless solutions and systems enabling operations with minimal staff, such as fully self-service checkouts and remote customer service systems, increased to maintain business operations during the COVID-19 pandemic. There has been growth in items related to visualizing consumer attributes and in-store behavior, which were previously difficult to digitize, as well as in the utilization of such data. Going forward, next-generation solutions such as cashierless payment systems and smart entrances are expected to grow, along with items related to optimizing the entire supply chain, such as RFID solutions and demand forecasting systems. The market is projected to reach 555.3 billion yen by 2030, a 2.2 times increase compared to 2021 (FUJI KEIZAI CO., LTD., "2022 Edition: Current Status and Future Outlook of the Next-Generation Store & Retail Tech Market").

In the distribution/retail industry related to digital transformation, fully self-service checkouts are being introduced to address labor shortages in physical stores and enhance customer shopping experiences. Additionally, supermarkets and hypermarkets are increasingly adopting shopping carts equipped with tablet devices, and growth in unmanned store solutions is also anticipated. To enhance shopping experiences, retailers, systems integrators, and advertising companies are advancing the use of AR/VR technologies. In digital operations, the adoption of automatic ordering systems is expanding, particularly in food and general supermarkets, with expected adoption in supply chain management (SCM) by wholesale businesses. Demand forecasting systems are also being increasingly implemented by major national retailers, driven by needs such as reducing food waste and complying with SDGs. The market for these systems is projected to reach 185.2 billion yen by FY2030, a 3.6 times increase compared to FY2021 (Fuji Chimera Research Institute, Inc., "2023 Future Outlook of the Digital Transformation Market: Market Edition and Vendor Strategy Edition").

Under these circumstances, our group has been actively investing in business expansion to accelerate global development and implementing measures to strengthen our workforce, including proactive recruitment and retention strategies, during the current consolidated fiscal year.

In the second quarter of the consolidated fiscal year, we reviewed and enhanced our management and performance management systems from a management approach perspective. Taking into account future business expansion, we also reassessed our segment classifications to ensure a more rational division. As a result, we changed our reporting segments from the previous two divisions, 'Retail Marketing' and 'Data Analysis Solutions,' to 'Japan Segment' and 'Overseas Segment.' Additionally, due to their increased significance, we consolidated FollowUP Customer Experience S.I. in Spain and Alianza FollowUP Panamá S.A. in Panama as subsidiaries.

The operating results for the current consolidated fiscal year are as follows:

(Net Sales)

Net sales for the current consolidated fiscal year were \(\frac{4}{2},229\) million, an increase of 15.9% compared to the previous fiscal year. This increase was mainly due to the growth in orders for system development projects at d-ss.inc. (hereinafter referred to as 'DSS'), a consolidated subsidiary, in Japan. Similarly, orders increased significantly at Solid Intelligence Co., Ltd. (hereinafter referred to as 'SI'), another consolidated subsidiary, by accurately capturing public sector and inbound needs. Overseas, consolidated subsidiaries, including FollowUP Customer Experience S.I. and Alianza FollowUP Panamá S.A., which were consolidated in the second quarter of the current fiscal year, saw a steady increase in service orders.

(Cost of Sales)

The cost of sales for the current consolidated fiscal year was \(\frac{\pmathbf{4}}{1}\),527 million, an increase of 34.2% compared to the previous fiscal year. The main components of this cost are personnel expenses of \(\frac{\pmathbf{4}}{19}\) million, outsourcing expenses of \(\frac{\pmathbf{4}}{610}\) million, depreciation expenses of \(\frac{\pmathbf{4}}{149}\) million, and server usage fees of \(\frac{\pmathbf{4}}{53}\) million.

(Selling, General and Administrative Expenses)

Selling, general and administrative expenses for the current consolidated fiscal year were ¥917 million, an increase of 9.1% compared to the previous fiscal year. The main components are personnel expenses of ¥469 million, outsourcing expenses of ¥97 million, amortization of goodwill and customer-related assets of ¥54 million, payment of commissions of ¥49 million, rent expenses of ¥39 million, taxes and public dues of ¥35 million, recruitment expenses of ¥32 million, payment of fees of ¥30 million, and audit fees of ¥24 million.

(Non-operating Expenses)

We recorded \(\frac{\pmathbf{\qmathbf{\qmathbf{\pmathbf{\pmathbf{\qmathbf{\q}\}\pmathbf{\q}\pmathbf{\p

(Extraordinary Income)

We recorded ¥9 million in reversal of stock acquisition rights, ¥6 million in negative goodwill, and ¥3 million in gain on sales of fixed assets.

(Extraordinary Losses)

As disclosed in today's "Disclosure Update: Losses of Consolidated Subsidiary," we recorded an extraordinary loss of ¥505 million in the third quarter of the consolidated fiscal year as bad debt losses related to the offsetting of loans to former shareholders. This was in connection with the settlement of preferred stock redemption rights between the former shareholders and us, where we offset the loans made to the former shareholders. Taking into account the recoverability of these loans, we recognized the full amount of ¥505 million as bad debt losses. Additionally, as disclosed in today's "Notice Regarding the Recording of Impairment Losses and Differences Between Consolidated Earnings Forecast and Actual Results," we recorded ¥378 million as impairment losses related to software assets in our marketing business.

(Corporate Taxes, etc.)

The total amount of corporate taxes, etc., was ¥45 million, including corporate tax, inhabitant tax, and business tax. Additionally, based on an estimate of future taxable income at this time, we reviewed the recoverability of deferred tax assets and recorded a tax adjustment amount of ¥113 million.

As a result, while net sales for the current consolidated fiscal year were \(\frac{42}{229}\) million (a 15.9% increase year-on-year), operating loss amounted to \(\frac{4216}{216}\) million (compared to an operating loss of \(\frac{455}{55}\) million in the same period of the previous year), mainly due to upfront costs associated with the restructuring of our business portfolio, as outlined in our basic policy for the fiscal year, and the increase in personnel and outsourcing costs related to the expansion of our business operations and the enhancement of our governance structure as a global company. Consequently, despite the almost planned non-cash expenses such as goodwill amortization, Adjusted EBITDA was \(\frac{447}{447}\) million (a 93.1% decrease year-on-year), affected by the increased operating loss. Additionally, we recorded non-operating expenses including \(\frac{411}{111}\) million in interest expenses, \(\frac{47}{47}\) million in investment loss on equity method, and \(\frac{414}{411}\) million in other non-operating expenses, resulting in an ordinary loss of \(\frac{4235}{4235}\) million (compared to an ordinary profit of \(\frac{446}{460}\) million in the same period of the previous year). We also recorded extraordinary income of \(\frac{49}{490}\) million from the reversal of stock acquisition rights, \(\frac{46}{460}\) million from negative goodwill, and \(\frac{43}{300}\) million from the gain on the sale of fixed assets, while recording extraordinary losses including \(\frac{450}{4500}\) million in bad debt losses related to loans to former shareholders and \(\frac{4378}{378}\) million in impairment losses. Taking into account the current performance and re-estimating future taxable income, we recorded a tax adjustment amount of \(\frac{4113}{4113}\) million, resulting in a net loss attributable to owners of the parent of \(\frac{41}{400}\) million in the same period of the previous year).

Adjusted EBITDA = Operating income + Depreciation + Amortization of intangible assets + Stock-based compensation expenses + M&A-related expenses

The segment operating results for the current consolidated fiscal year are as follows:

i. Japan Segment

In the Japan segment, we operate the AI and System Development domain, Social Media Analytics domain, Retail Marketing domain, and New Business domain.

In the AI and System Development domain, our company independently develops custom solutions for clients by leveraging our expertise in big data analytics and AI technologies (text, image, and audio processing). Our consolidated subsidiary, d-ss.inc. (hereinafter referred to as "DSS"), provides services such as payment services (prepaid card services for businesses, "Biz Prepaid Card" [https://bizpreca.jp/]), SES services (system engineering services for financial institutions including card companies, payment companies, and securities companies), financial system development focusing on card companies, MSP services (cloud system construction, operation, and maintenance services centered on AWS), and security services (consulting on PCI DSS and security diagnostics).

During the current consolidated fiscal year, our company's acquisition of the data science business from The ROOM4D Co. (hereinafter referred to as "4D") in September 2023 contributed to increased sales compared to the

same period of the previous fiscal year. Additionally, DSS recorded an increase in sales due to the progress of several large-scale development projects compared to the same period last year.

Going forward, we plan to strengthen the data science field as part of the PMI (post-merger integration) of 4D, which has a proven track record in data utilization and AI development for major clients. We will also aim to expand our consulting services related to data utilization and IT education, as well as continue to leverage our strength in large-scale data analytics and comprehensive service offerings, including maintenance and operations. In addition, we will further enhance our collaboration with DSS, which has a strong foothold in the Fintech domain, to increase orders.

In the Social Media Analytics domain, our company provides subscription-based services such as "Insight Intelligence" and "Insight Intelligence Q," while our consolidated subsidiary, Solid Intelligence Co., Ltd. (hereinafter referred to as "SI"), offers consulting services in multilingual social media analytics.

During the current consolidated fiscal year, our company saw a decline in sales compared to the same period last year, due to a focus on building an efficient sales structure. However, SI increased sales by accurately capturing public sector and inbound demand. As a result, sales for the overall business increased compared to the same period last year.

In the Retail Marketing domain, our company offers the stock-based service "FollowUP," which helps improve store performance by analyzing image and video data captured by AI cameras installed in retail stores in conjunction with POS data. This service is provided to major companies in Japan.

During the current consolidated fiscal year, the domestic expansion of "FollowUP" progressed, with multiple orders from retail customers operating multi-store chains, leading to an increase in both the number of stores introducing "FollowUP" and the number of cameras installed. As a result, sales increased compared to the same period last year.

In the New Business domain, we are developing AI-powered medical data analysis services such as ECG monitoring AI, NEDO MCI analysis AI (voice), and NEDO epilepsy analysis AI (EEG, ECG), as well as AI services for voice analysis.

During the current consolidated fiscal year, we focused on developing new products for the retail industry and advancing medical-related businesses.

As a result of expanding orders across domestic companies, net sales to external customers in the Japan segment increased to ¥1,383 million (up 1.1% year-on-year). However, due to increased costs, including upfront expenses related to the restructuring of our business portfolio, the enhancement of engineering personnel as part of our business acquisitions, and increased outsourcing costs to support business expansion, as well as personnel and subcontracting costs associated with strengthening our governance and infrastructure as a global company, the segment recorded a loss of ¥18 million (compared to a segment profit of ¥76 million in the same period last year).

ii. Overseas Segment

In the Overseas segment, we have expanded the "FollowUP" service to over 20 countries globally. With a primary focus on the South American market, which is expected to see high growth in the future, our consolidated subsidiary in Chile, Jach, has organically expanded its business by securing large-scale orders from major clients, including publicly listed development companies. Furthermore, by consolidating our previously non-consolidated subsidiaries in Spain and Panama as consolidated subsidiaries from the second quarter of the current fiscal year, we have strengthened our global business foundation through the expansion of our business territories across multiple countries.

Additionally, Inx, which we acquired in 2021, and Peru, which was consolidated as a subsidiary in the previous fiscal year, have both achieved steady corporate growth, and the PMI of these acquired businesses is progressing smoothly.

As a result, net sales to external customers in the Overseas segment increased to ¥865 million (up 1.1% year-on-year), and the segment recorded a profit of ¥176 million (compared to a segment loss of ¥118 million in the same period last year).

(2) Overview of Financial Position for the Fiscal Year

Assets, Liabilities, and Net Assets (Assets)

Total assets at the end of the current consolidated fiscal year amounted to ¥3,786 million, a decrease of ¥599 million (13.7% decrease compared to the end of the previous fiscal year). This was primarily due to increases in cash and deposits by ¥244 million, tangible fixed assets by ¥139 million, and notes and accounts receivable, including contract assets, by ¥86 million, offset by decreases in investments and other assets by ¥862 million and intangible fixed assets by ¥124 million.

(Liabilities)

Total liabilities at the end of the current consolidated fiscal year amounted to \(\frac{\pmathbf{\frac{4}}}{1,803}\) million, a decrease of \(\frac{\pmathbf{\frac{4}}}{73}\) million (3.9% decrease compared to the end of the previous fiscal year). This decrease was mainly due to an increase in current liabilities, including short-term loans payable, by \(\frac{\pmathbf{\frac{4}}}{148}\) million, and other long-term liabilities by \(\frac{\pmathbf{\frac{4}}}{164}\) million, offset by a decrease in long-term loans payable (including current portion) by \(\frac{\pmathbf{\frac{4}}}{358}\) million.

(Net Assets)

Net assets at the end of the current consolidated fiscal year amounted to \$\pm\$1,982 million, a decrease of \$\pm\$526 million (21.0% decrease compared to the end of the previous fiscal year). This decrease was primarily due to the issuance of common stock and the 19th series of stock acquisition rights (fixed exercise price) through third-party allotment, as disclosed in the announcements dated January 26, 2024, "Notice on Issuance of New Shares and 19th Share Acquisition Rights (Fixed Exercise Price Type) by Third-Party Allotment and Changes in Major Shareholders and the Largest Shareholders," and February 13, 2024, "Notice on Changes in Payment Due Date and Exercise Period, etc., for Issuance of New Shares and 19th Share Acquisition Rights by Third-Party Allotment." These transactions resulted in an increase in capital stock and capital surplus by \$\pm\$352 million each and an increase in stock acquisition rights by \$\pm\$22 million. However, these were offset by a decrease in retained earnings by \$\pm\$1,253 million due to the net loss attributable to owners of the parent for the current fiscal year.

(3) Overview of Cash Flows for the Fiscal Year

At the end of the current consolidated fiscal year, cash and cash equivalents (hereinafter referred to as "funds") increased by \(\frac{\pmathbf{2}}{244}\) million compared to the end of the previous consolidated fiscal year, resulting in a balance of \(\frac{\pmathbf{4}}{1}\),659 million. The status and factors of each cash flow during the current consolidated fiscal year are as follows:

(Cash Flows from Operating Activities)

Funds generated from operating activities during the current consolidated fiscal year amounted to \(\frac{4}{3}\)33 million (compared to \(\frac{4}{2}\)22 million generated in the previous consolidated fiscal year). The main contributing factors were a profit before income taxes of \(\frac{4}{1}\),099) million, bad debt loss of \(\frac{4}{5}\)55 million, impairment loss of \(\frac{4}{3}\)78 million, depreciation of \(\frac{4}{1}\)167 million, and goodwill amortization of \(\frac{4}{4}\)7 million.

(Cash Flows from Investing Activities)

Funds used in investing activities during the current consolidated fiscal year amounted to ¥569 million (compared to ¥255 million used in the previous consolidated fiscal year). This was primarily due to expenditures of ¥536 million for the acquisition of tangible fixed assets.

(Cash Flows from Financing Activities)

Funds generated from financing activities during the current consolidated fiscal year amounted to \(\frac{\pmathbf{4}}{382}\) million (compared to \(\frac{\pmathbf{2}}{242}\) million generated in the previous consolidated fiscal year). This was mainly due to proceeds of \(\frac{\pmathbf{7}}{704}\) million from the issuance of shares, \(\frac{\pmathbf{1}}{35}\) million from long-term loans, \(\frac{\pmathbf{4}}{86}\) million from an increase in short-term borrowings, and expenditures of \(\frac{\pmathbf{4}}{504}\) million for the repayment of long-term loans.

(Reference) Trends in Cash Flow-Related Indicators

| | FY2023 (Consolidated) | FY2024 (Consolidated) |
|---|--------------------------|--------------------------|
| Equity Ratio (%) | 56.2 | 50.6 |
| Market Value-Based Equity Ratio | 88.0 | 329.7 |
| Cash Flow to Interest-Bearing Debt Ratio (Years) | 623.7 | 3.7 |
| Interest Coverage Ratio (Times) | 0.2 | 28.6 |

Equity Ratio: Equity / Total Assets

Market Value-Based Equity Ratio: Market Capitalization / Total Assets Cash Flow to Interest-Bearing Debt Ratio: Interest-Bearing Debt / Cash Flow

Interest Coverage Ratio: Cash Flow / Interest Payments

(Note 1) Market capitalization is calculated based on the number of issued shares excluding treasury stock.

(Note 2) Cash flow refers to operating cash flow.

(Note 3) Interest-bearing debt includes all debt listed on the consolidated balance sheet for which interest is paid.

(4) Future Outlook

In the fiscal year ending March 2025, we will continue our efforts to expand both sales and profits. Specifically, we will enhance corporate value by taking the following actions in each business segment:

i. Japan Segment

• In our individual operations, we will aim to secure high-value-added large-scale projects by leveraging enhanced consulting functions aligned with customer needs identified through market research, and by refining our targeting strategies. At the same time, we will expand channels that will form the foundation for future revenue, such as participation in IT-intensive industries and public sector projects, and collaborative research projects with academia, industry, and government. To achieve this, we will strengthen the hiring of engineers and improve our operational systems to enhance profitability in order-taking.

- As part of the PMI (Post-Merger Integration) of 4D, a company with a proven track record in data utilization
 and AI development for major clients, we will strengthen the data science field by capturing customer needs in
 consulting services related to data utilization and IT education.
- We will continue to maintain organic growth through the provision of "FollowUP" while enhancing value through the introduction of our own developed products, cross-selling with other in-house services, and acquiring large-scale projects from a wide range of industries to increase both sales and profits.
- Regarding tools such as "Insight Intelligence" and "Insight Intelligence Q," we will continue to focus on acquiring leads efficiently, and by cross-selling with other businesses such as retail marketing and expanding channels to financial institutions, we will aim for steady growth.
- For SI, our qualitative goals include expanding our recognition in the inbound tourism sector through PR activities (seminars, exhibitions, etc.), expanding public sector projects beyond tourism through contracts with central government ministries and affiliated agencies such as the Cabinet Office, Ministry of Foreign Affairs, Ministry of Agriculture, Forestry and Fisheries, and Ministry of Economy, Trade, and Industry, as well as stabilizing these projects. We will also focus on developing new services.
- At DSS, we will utilize the know-how gained through strong relationships with major financial institutions to
 enhance digital payment services and develop our own products, thereby working to expand our mid-term
 revenue base. In addition, to address short-term shortages in engineering resources, we will strengthen our
 organizational structure by implementing flexible hiring, utilizing external contractors when necessary, and
 fostering the development of management-level personnel.

ii. Overseas Segment

• In the South American market, where the growth from informal markets (such as street vendors) to formal markets (such as shopping malls) is accelerating, we will continue to leverage our relationships with local listed developers and retail business owners to secure large-scale projects such as shopping malls. Additionally, by utilizing the reseller networks acquired through past acquisitions and strengthening our product lineup, we will expand the value we provide.

For the consolidated fiscal year ending March 2025, we forecast net sales of \(\frac{4}{2}\),650 million, aiming for balanced growth in both domestic and overseas markets. We expect an improvement in profitability through a stronger focus on profitability and cost management at each company. Additionally, considering the reduction in amortization expenses following the full amortization of goodwill and impairment losses recorded in the current consolidated fiscal year, we forecast an operating profit of \(\frac{4}{8}\)0 million. Furthermore, we expect adjusted EBITDA to increase to \(\frac{4}{2}\)5 million on a normalized basis, excluding the impairment of goodwill.

2. Basic Policy on the Selection of Accounting Standards

Our group applies Japanese accounting standards in order to ensure comparability with other domestic companies in the same industry.

3. Consolidated Financial Statements and Primary Notes (1) Consolidated Balance Sheet

| | | (Unit: 1,000 yen) |
|--|------------------------------|---|
| | Previous consolidated fiscal | Current consolidated fiscal |
| | year (March 31, 2023) | year (March 31, 2024) |
| Assets | (March 31, 2023) | (Water 31, 2024) |
| Current assets | | |
| Cash and deposits | 1,446,255 | 1,690,432 |
| Notes receivable and accounts receivable | 560,515 | 646,601 |
| Products | 81,449 | 62,462 |
| other | 199,797 | 136,871 |
| Total current assets | 2,288,018 | 2,536,366 |
| Non-current assets | | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Property, plant and equipment | | |
| Buildings and structures | 102,999 | 26,639 |
| Accumulated depreciation | (57,750) | (20,289) |
| Buildings and structures (net) | 45,249 | 6,350 |
| Tools and fixtures | 397,977 | 464,422 |
| Accumulated depreciation | (220,009) | (87,073) |
| Tools and fixtures (net) | 177,968 | 377,348 |
| land | 21,150 | 577,5 |
| Total tangible fixed assets | 244,368 | 383,698 |
| Intangible assets | | 202,070 |
| goodwill | 169,546 | 174,048 |
| software | 560,124 | 450,731 |
| other | 40,173 | 20,095 |
| Total intangible assets | 769,844 | 644,875 |
| Investments and other assets | , . | - , |
| Investment securities | 120,471 | 67,704 |
| Long-term loans | 515,058 | 16,359 |
| Deferred tax assets | 112,728 | 14,120 |
| Insurance reserves | 218,033 | 65,067 |
| other | 117,490 | 58,055 |
| Total investments and other assets | 1,083,780 | 221,307 |
| Total non-current assets | 2,097,993 | 1,249,882 |
| Total assets | 4,386,012 | 3,786,248 |
| | | , , |

| (| Unit: | 1,000 | yen) |
|---|-------|-------|------|
| | | | |

| (Unit: 1,000 ye | | | | |
|---|------------------------------|-----------------------------|--|--|
| | Previous consolidated fiscal | Current consolidated fiscal | | |
| | year (March 31, 2023) | year (March 31, 2024) | | |
| Liabilities | | | | |
| Current liabilities | | | | |
| Short-term debt | 513,979 | 600,000 | | |
| Long-term debt due within one year | 327,677 | 258,276 | | |
| Accrued Liabilities | 166,214 | 205,421 | | |
| Accrued expenses | 46,441 | 87,621 | | |
| Corporate taxes payables | 69,828 | 94,270 | | |
| Consumption tax payables | 8,312 | 22,688 | | |
| Allowance for bonuses | 21,069 | 19,159 | | |
| other | 17,271 | 31,683 | | |
| Total current liabilities | 1,170,796 | 1,319,121 | | |
| Non-Current liabilities | | | | |
| Long-term debt | 668,812 | 379,830 | | |
| Asset retirement obligations | 11,807 | 11,807 | | |
| Deferred tax liabilities | - | 2,551 | | |
| Others | 25,715 | 90,313 | | |
| Total non-current liabilities | 706,335 | 484,502 | | |
| Total liabilities | 1,877,132 | 1,803,624 | | |
| Net Assets | | | | |
| Shareholders' equity | | | | |
| Capital | 1,516,478 | 1,868,479 | | |
| Capital surplus | 1,225,970 | 1,577,970 | | |
| Retained earnings | (287,953) | (1,541,545) | | |
| Treasury stock | (3) | (3) | | |
| Total shareholders' equity | 2,454,492 | 1,904,900 | | |
| Accumulated other comprehensive income | • | | | |
| Valuation Difference on Securities | 3,038 | 5,876 | | |
| Currency translation adjustment account | 8,992 | 3,404 | | |
| Total other comprehensive income | 12,030 | 9,281 | | |
| Stock acquisition rights | 16,841 | 39,237 | | |
| Non-controlling interest | 25,515 | 29,206 | | |
| Total net assets | 2,508,880 | 1,982,624 | | |
| Total liabilities and net assets | 4,386,012 | 3,786,248 | | |
| 100 000 | | - ; · · · · ; = · · · | | |

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income (Consolidated Statements of Income)

| , | | (Unit: 1,000 yen) |
|---|---|---|
| | Previous Consolidated Fiscal Year | Current Consolidated Fiscal Year |
| | (From April 1, 2022 To March 31, 2023) | (From April 1, 2023 To March 31, 2024) |
| Sales | 1,924,259 | 2,229,281 |
| Cost of sales | 1,138,651 | 1,527,915 |
| Gross profit | 785,607 | 701,365 |
| Selling, general and administrative expenses | 841,105 | 917,462 |
| Operating loss | (55,497) | (216,097) |
| Non-operating revenue | | |
| Interest received | 1,047 | 3,721 |
| Dividends received | 7,683 | 3,093 |
| Profit on investments in anonymous partnerships | 2,337 | 2,544 |
| Foreign exchange gains | 72,615 | - |
| Other | 43,150 | 5,326 |
| Total non-operating revenue | 126,834 | 14,686 |
| Non-operating expenses | | |
| Interest expense | 15,972 | 11,656 |
| Equity in losses of affiliated companies | 971 | 7,090 |
| Foreign exchange losses | - | 465 |
| Other | 7,437 | 14,416 |
| Total non-operating expenses | 24,381 | 33,629 |
| Ordinary income or loss | 46,955 | (235,040) |
| Extraordinary income | • | · · · · · · |
| Gain on sale of investment securities | 102,839 | - |
| Gain on sale of fixed assets | 57 | 3,323 |
| Reversal of stock acquisition rights | _ | 9,434 |
| Gain on negative goodwill | | 6,629 |
| Total extraordinary income | 102,896 | 19,387 |
| Extraordinary loss | | |
| Impairment loss | 170,967 | 378,409 |
| Loss on valuation of investment securities | 13,955 | - |
| Loss on disposal of inventory | 2,542 | - |
| Loss on disposal of fixed assets | 1,328 | _ |
| Amortization of goodwill | 461,086 | - |
| Bad debt loss | | 505,907 |
| Total extraordinary loss | 649,880 | 884,317 |
| Net loss before income taxes | (500,028) | (1,099,970) |
| Income taxes, inhabitant taxes, and business taxes | 57,987 | 45,494 |
| Adjustments for income taxes | (30,640) | 113,175 |
| Total income taxes | 27,347 | 158,670 |
| Net loss | (527,375) | (1,258,640) |
| Net income attributable to non-controlling shareholders | 2,915 | 3,055 |
| Net loss attributable to owners of parent | (530,291) | (1,261,695) |
| - | | |

(Consolidated Statements of Comprehensive Income)

| | | (Unit: 1,000 yen) |
|--|------------------------------|-----------------------------|
| | Previous Consolidated Fiscal | Current Consolidated Fiscal |
| | Year | Year |
| | (From April 1, 2022 | (From April 1, 2023 |
| | To March 31, 2023) | To March 31, 2024) |
| Net loss | (527,375) | (1,258,640) |
| Other comprehensive income | | |
| Valuation difference on available-for-sale | 3,038 | 2,838 |
| securities | 3,038 | 2,838 |
| Currency translation adjustment account | 75,396 | (4,952) |
| Total other comprehensive income | 78,434 | (2,113) |
| Comprehensive income | (448,941) | (1,260,754) |
| (Breakdown) | | |
| Comprehensive income attributable to owners of | (452 624) | (1.264.445) |
| parent | (452,624) | (1,264,445) |
| Comprehensive income attributable to | 2 692 | 2 600 |
| non-controlling interests | 3,682 | 3,690 |

(3) Statement of Changes in Consolidated Shareholders' Equity Previous fiscal year (from April 1, 2022 to March 31, 2023)

| | | Shareholders' equity | | | | | |
|---|-----------|----------------------|-------------------|-------------------|----------------------------------|--|--|
| | Capital | Capital surplus | Retained earnings | Retained earnings | Total shareholders' equity | | |
| Balance at the beginning of the current fiscal year | 1,457,102 | 1,166,594 | 238,690 | (3) | 2,862,383 | | |
| Changes in the current fiscal year | | | | | | | |
| Issuance of new shares | 59,376 | 59,376 | | | 118,752 | | |
| Net income attributable to owners of parent or net loss attributable to owners of parent | | | (530,291) | | (530,291) | | |
| Changes in retained earnings due to new consolidation | | | 3,648 | | 3,648 | | |
| Increase or decrease in retained earnings due to changes in the scope of consolidation | | | | | | | |
| Changes in items other than shareholders' equity (net) for the current fiscal year | | | | | | | |
| Total changes in the current fiscal year | 59,376 | 59,376 | (526,643) | - | (407,891) | | |
| Balance at the end of the current fiscal year | 1,516,478 | 1,225,970 | (287,953) | (3) | 2,454,492 | | |

| | | | | (011 | it: 1,000 yen) | |
|--|--|--|--|--------------------------------|----------------------------------|---------------------|
| | Accumulate | d Other Compreh | ensive Income | | | |
| | Valuation Difference on Available-for- sale Securities | Foreign Currency Translation Adjustment | Total Accumulated Other Comprehensive Income | Stock Acquisition Rights | Non-contro lling Interests | Total Net Assets |
| Balance at Beginning of Period | - | (65,636) | (65,636) | 3,966 | 17,396 | 2,818,110 |
| Changes during Period | | | | | | |
| Issuance of New Shares | | | | | | 118,752 |
| Net income attributable to owners of parent or net loss attributable to owners of parent | | | | | | (530,291) |
| Changes in Retained Earnings Due to New Consolidation | | | | | | 3,648 |
| Increase or decrease in retained earnings due to changes in the scope of consolidation | | | | | | |
| Changes during Period (Net) in Items Other Than Shareholders' Equity | 3,038 | 74,629 | 77,667 | 12,875 | 8,118 | 98,661 |
| Total Changes during Period | 3,038 | 74,629 | 77,667 | 12,875 | 8,118 | (309,229) |
| Balance at End of Period | 3,038 | 8,992 | 12,030 | 16,841 | 25,515 | 2,508,880 |

Fiscal year ended March 31, 2024 (From April 1, 2023 to March 31, 2024)

| | | Shareholders' equity | | | | | |
|---|-----------|----------------------|-------------------|----------------|----------------------------------|--|--|
| | Capital | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity | | |
| Balance at Beginning of Period | 1,516,478 | 1,225,970 | (287,953) | (3) | 2,454,492 | | |
| Changes during Period | | | | | | | |
| Issuance of New Shares | 352,000 | 352,000 | | | 704,000 | | |
| Net income attributable to owners of parent or net loss attributable to owners of parent | | | (1,261,695) | | (1,261,695) | | |
| Increase or decrease in retained earnings due to changes in the scope of consolidation | | | 8,103 | | 8,103 | | |
| Changes during Period (Net) in Items Other Than Shareholders' Equity | | | | | | | |
| Total Changes during Period | 352,000 | 352,000 | (1,253,592) | _ | (549,591) | | |
| Balance at End of Period | 1,868,479 | 1,577,970 | (1,541,545) | (3) | 1,904,900 | | |

| | | | | | (01. | it. 1,000 yeii) |
|--|---|--|--|--------------------------------|----------------------------------|---------------------|
| | Accumulated Other Comprehensive Income | | | | | |
| | Valuation Difference on Available-for- sale Securities | Foreign Currency Translation Adjustment | Total Accumulated Other Comprehensive Income | Stock Acquisition Rights | Non-contro lling Interests | Total Net Assets |
| Balance at Beginning of Period | 3,038 | 8,992 | 12,030 | 16,841 | 25,515 | 2,508,880 |
| Changes during Period | | | | | | |
| Issuance of New Shares | | | | | | 704,000 |
| Net income attributable to owners of parent or net loss attributable to owners of parent | | | | | | (1,261,695) |
| Changes in Retained Earnings Due to New Consolidation | | | | | | 8,103 |
| Changes during Period (Net) in Items Other Than Shareholders' Equity | 2,838 | (5,587) | (2,749) | 22,395 | 3,690 | 23,336 |
| Total Changes during Period | 2,838 | (5,587) | (2,749) | 22,395 | 3,690 | (526,255) |
| Balance at End of Period | 5,876 | 3,404 | 9,281 | 39,237 | 29,206 | 1,982,624 |

(4) Consolidated Statement of Cash Flows

| | Previous consolidated fiscal | (Unit: 1,000 yen) Fiscal year ended March 31, |
|---|---|---|
| | year (From April 1, 2022 to March 31, 2023) | 2024 (From April 1, 2023 to March 31, 2024) |
| Cash flow from operating activities | , | , |
| Net loss before taxes | (500,028) | (1,099,970) |
| Depreciation | 143,963 | 167,274 |
| Impairment loss | 170,967 | 378,409 |
| Bad debt loss | - | 505,907 |
| Reversal of stock acquisition rights | - | (9,434) |
| Goodwill amortization | 566,211 | 47,136 |
| Gain on negative goodwill | - (0.721) | (6,629) |
| Interest received and dividends received | (8,731) | (6,815) |
| Interest expense | 15,972 | 11,656 |
| Gain or loss on investments under the equity | 971 | 7,090 |
| method (profit in negative) Foreign exchange gains (profit in negative) | (1,476) | 465 |
| Gain or loss in anonymous partnerships | | |
| investment (profit in negative) | (2,337) | (2,180) |
| Gain or loss on sale of fixed assets (profit in | | |
| negative) | - | (3,323) |
| Gain or loss on valuation of investment securities | | |
| (profit in negative) | 13,955 | - |
| Gain on sale of investment securities (profit in | (102,839) | _ |
| negative) Increase or decrease in receivables for sales | | / |
| (increase in negative) | (47,681) | (58,263) |
| Increase in inventories (increase in negative) | (19,272) | 31,670 |
| Increase or decrease in payables and accrued | | |
| expenses (decrease in negative) | (23,225) | 37,572 |
| Other | (99,304) | 371,999 |
| Subtotal | 107,143 | 372,566 |
| Receipts of interest and dividends | 8,730 | 6,814 |
| Interest payment | (15,972) | (11,656) |
| Amount paid for corporate taxes | (97,480) | (34,120) |
| Cash flow from operating activities | 2,421 | 333,604 |
| Cash flow from investment activities | | |
| Expenditures from acquisition of property, plant | (86,693) | (536,773) |
| and equipment | (00,055) | |
| Proceeds from sale of tangible fixed assets | _ | 16,860 |
| Expenditures from acquisition of intangible assets | (210,129) | (157,583) |
| Expenditures from acquisition of investment securities | (7,792) | - |
| Proceeds from sale of investment securities | 102,840 | _ |
| Expenditures on loans | (41,576) | (33,612) |
| Expenditures by accumulating insurance reserves | | |
| Proceeds from cancellation of insurance reserves | <u>-</u> | 152,965 |
| Proceeds from return of investments in | 12.077 | |
| anonymous partnerships | 12,077 | 2,180 |
| Other | 2,923 | (13,301) |
| Cash flow from investing activities | (255,774) | (569,264) |
| Cash flow from financing activities | | |
| Proceeds from long-term borrowings | 560,000 | 135,652 |
| Repayment of long-term borrowings | (385,664) | (504,455) |
| Increase or decrease in short-term borrowings | 101,159 | 86,533 |
| (decrease in negative) | | |
| Proceeds from issuance of shares | 2,200 | 704,000 |
| Proceeds from issuance of shares through exercise of stock acquisition rights | 66 | _ |

| Expenditures for acquisition of subsidiary shares without changes in scope of consolidation | (35,738) | (38,774) |
|---|-----------|-----------|
| Cash flow from financing activities | 242,023 | 382,956 |
| Exchange differences on cash and cash equivalents | (5,545) | 85,440 |
| Increase or decrease in cash and cash equivalents (decrease in negative) | (16,874) | 232,737 |
| Cash and cash equivalents at the beginning of the period | 1,420,430 | 1,415,253 |
| Increase in cash and cash equivalents due to new consolidation | 11,697 | 11,438 |
| Cash and cash equivalents at the end of the period | 1,415,253 | 1,659,429 |

(5) Notes to Consolidated Financial Statements

(Notes Regarding the Assumption of a Going Concern)

There are no applicable matters.

(Segment Information, etc.)
[Segment Information]

i. Overview of Reporting Segments

The reporting segments of our group are units for which separate financial information is available, and are subject to regular review by the Board of Directors for the purpose of making decisions on resource allocation and evaluating performance.

As of the second quarter of the current consolidated fiscal period, we have changed the reporting segments from the previous two segments, "Retail Marketing" and "Data Analytics Solutions," to two segments, "Japan Business" and "Overseas Business." The segment information for the previous consolidated fiscal year has been disclosed based on the new segment classifications.

Previously, we operated under two segments, "Retail Marketing" and "Data Analytics Solutions." However, from the perspective of a management approach, we have reviewed and enhanced our management and performance monitoring systems. In addition, considering future business development, such as making balanced investments in both domestic and overseas markets to drive growth, we have determined that a more reasonable segmentation is to divide the business into "Japan Business," which primarily focuses on the domestic market, and "Overseas Business," which focuses on international markets.

As a result, we believe that this change will enable us to provide more accurate disclosure regarding the unique business model of our group, which operates several consolidated subsidiaries in South America and has a business presence in more than 20 countries worldwide, as well as regarding our business progress.

ii. Method of Calculating Sales, Profit or Loss, Assets, Liabilities, and Other Items by Reporting Segment

The accounting methods for the reported business segments are consistent with the accounting policies adopted for the preparation of the consolidated financial statements.

The profit for the reporting segments is based on operating profit.

Inter-segment revenue and transfers are based on prevailing market prices.

iii. Information on Sales, Profit or Loss, Assets, Liabilities, and Other Items by Reporting Segment, and **Breakdown of Revenue**

Previous Consolidated Fiscal Year (From April 1, 2022 to March 31, 2023)

(Unit: 1,000 yen)

| | Re | porting Segme | ent | | Amounts Recorded in |
|--|------------------|---------------------|-----------|-------------------------|--|
| | Japan Segment | Overseas Segment | Total | Adjustments (Note 1) | Consolidated Financial Statements (Note 2) |
| Net Sales | | | | | |
| Goods or Services Transferred at a Point in Time | 569,994 | 36,706 | 606,700 | - | 606,700 |
| Goods or Services Transferred Over Time | 656,532 | 661,025 | 1,317,558 | - | 1,317,558 |
| Revenue from Contracts with Customers | 1,226,526 | 697,732 | 1,924,259 | 1 | 1,924,259 |
| Other Revenue | - | - | - | - | - |
| Sales to External Customers | 1,226,526 | 697,732 | 1,924,259 | - | 1,924,259 |
| Inter-Segment Internal Sales or Transfers | 33,613 | 70,746 | 104,359 | (104,359) | - |
| Total | 1,260,139 | 768,478 | 2,028,618 | (104,359) | 1,924,259 |
| Segment Profit or Loss | 76,195 | (118,088) | (41,892) | (13,604) | (55,497) |
| Segment Assets | 989,139 | 1,362,098 | 2,351,237 | 2,034,774 | 4,386,012 |
| Other Items | | | | | |
| Depreciation | 42,019 | 97,877 | 139,897 | 4,066 | 143,963 |
| Amortization of Goodwill | 30,345 | 535,865 | 566,211 | - | 105,124 |

(Note 1) The adjustments are as follows:

• The adjustment of 13,604 thousand yen for segment profit represents corporate expenses that are not

allocated to each reporting segment.

The adjustment of 2,034,774 thousand yen for segment assets represents corporate assets, etc., that are not allocated to each reporting segment.

(Note 2) Segment profit is reconciled with operating loss in the consolidated financial statements.

(Unit: 1,000 yen)

| | Japan Segment | Overseas Segment | ent Total | Adjustments (Note 1) | Amounts Recorded in Consolidated Financial Statements (Note 2) |
|--|------------------|---------------------|--------------|-------------------------|--|
| Net Sales | | | | | |
| Goods or Services Transferred at a Point in Time | 743,814 | 56,547 | 800,361 | - | 800,361 |
| Goods or Services Transferred Over Time | 620,009 | 808,910 | 1,428,919 | - | 1,428,919 |
| Revenue from Contracts with Customers | 1,363,824 | 865,457 | 2,229,281 | - | 2,229,281 |
| Other Revenue | - | - | - | - | - |
| Sales to External Customers | 1,363,824 | 865,457 | 2,229,281 | - | 2,229,281 |
| Inter-Segment Internal Sales or Transfers | 19,849 | 1 | 19,849 | (19,849) | ı |
| Total | 1,383,674 | 865,457 | 2,249,131 | (19,849) | 2,229,281 |
| Segment Profit or Loss | (18,279) | 176,898 | 158,619 | (374,716) | (216,097) |
| Segment Assets | 2,162,864 | 1,460,715 | 3,623,580 | 162,668 | 3,786,248 |
| Other Items | | | | | |
| Depreciation | 38,926 | 124,107 | 163,033 | 4,240 | 167,274 |
| Amortization of Goodwill | 25,049 | 22,086 | 47,136 | 0 | 47,136 |

(Note 1) The adjustments are as follows:

• The adjustment of 374,716 thousand yen for segment profit or loss represents corporate expenses that

are not allocated to each reporting segment.

• The adjustment of 162,668 thousand yen for segment assets represents corporate assets and the elimination of inter-segment transactions that are not allocated to each reporting segment.

(Note 2) Segment profit or loss is reconciled with operating loss in the consolidated financial statements.

[Related Information] Previous Consolidated Fiscal Year (From April 1, 2022 to March 31, 2023) 1. Information by Product and Service

(Unit: 1,000 yen)

| Retail Marketing | Data Analytics Solutions | Total |
|------------------|--------------------------|-----------|
| 939,003 | 985,255 | 1,924,259 |

2. Information by Region

(1) Net Sales

(Unit: 1,000 yen)

| Japan | Chile | Other | Total |
|-----------|---------|---------|-----------|
| 1,237,427 | 411,451 | 275,380 | 1,924,259 |

(2) Tangible Fixed Assets

(Unit: 1,000 yen)

| Japan Chile | | Other | Total |
|-------------|---------|--------|---------|
| 55,770 | 164,176 | 24,421 | 244,368 |

3. Information by Major Customer

| Customer Name | Net Sales | Related Segment Name |
|----------------------|-----------|--------------------------|
| Digital Garage, Inc. | 219,294 | Data Analytics Solutions |

Current Consolidated Fiscal Year (From April 1, 2023 to March 31, 2024)

1. Information by Product and Service

| (Unit: | 1,000 | yen) | |
|--------|-------|------|--|
| Total | | | |

| Retail Marketing | Data Analytics Solutions | Total |
|------------------|--------------------------|-----------|
| 1,055,256 | 1,174,025 | 2,229,281 |

2. Information by Region

(1) Net Sales

(Unit: 1,000 yen)

| Japan | Chile | Other | Total |
|-----------|---------|---------|-----------|
| 1,363,824 | 525,382 | 340,074 | 2,229,281 |

(2) Tangible Fixed Assets

(Unit: 1,000 yen)

| Chile | Colombia | Panama | Peru | Other | Total |
|---------|----------|--------|--------|-------|---------|
| 197,360 | 92,331 | 46,598 | 38,846 | 8,562 | 383,698 |

(Changes in Presentation Method)

In the previous consolidated fiscal year, tangible fixed assets in "Colombia" and "Peru," which were previously included under "Other," are now presented separately due to their increased significance in the geographical information for our group as a whole. Additionally, in the second quarter of the current consolidated fiscal period, Panama's Alianza FollowUP Panamá S.A., which was previously a non-consolidated subsidiary, has been newly consolidated due to its increased significance. As a result, tangible fixed assets in "Panama" are now included in the geographical information for our group starting this consolidated fiscal year.

Furthermore, the tangible fixed assets in "Japan," which were previously presented separately in the previous consolidated fiscal year, are now presented under "Other" due to their decreased significance in the geographical information for our group. Additionally, the non-consolidated subsidiary in Spain, FollowUP Customer Experience S.I., has increased in significance and was consolidated, contributing to this change.

3. Information by Major Customer

Information by major customer is omitted because there is no customer that accounts for 10% or more of the net sales in the statement of income.

[Information on Impairment Losses on Fixed Assets by Reporting Segment] Previous Consolidated Fiscal Year (From April 1, 2022 to March 31, 2023)

(Unit: 1,000 yen)

| | Japan Segment | Overseas Segment | Corporate / Elimination | Total |
|-----------------|---------------|------------------|----------------------------|---------|
| Impairment Loss | 170,967 | - | - | 170,967 |

Current Consolidated Fiscal Year (From April 1, 2023 to March 31, 2024)

(Unit: 1,000 yen)

| | Japan Segment | Overseas Segment | Corporate / Elimination | Total |
|-----------------|---------------|------------------|----------------------------|---------|
| Impairment Loss | 274,590 | 103,819 | 1 | 378,409 |

[Information on Amortization and Unamortized Balances of Goodwill by Reporting Segment] Previous Consolidated Fiscal Year (From April 1, 2022 to March 31, 2023)

(Unit: 1.000 ven)

| | | | | (Omt. 1,000 yen) |
|-----------------------------|---------------|------------------|----------------------------|------------------|
| | Japan Segment | Overseas Segment | Corporate / Elimination | Total |
| Amortization for the Period | 30,345 | 535,865 | ı | 566,211 |
| Balance at End of Period | 107,646 | 61,900 | - | 169,546 |

Current Consolidated Fiscal Year (From April 1, 2023 to March 31, 2024)

(Unit: 1,000 yen)

| | Japan Segment | Overseas Segment | Corporate / Elimination | Total |
|-----------------------------|---------------|------------------|----------------------------|---------|
| Amortization for the Period | 25,049 | 22,086 | ı | 47,136 |
| Balance at End of Period | 86,672 | 87,376 | - | 174,048 |

[Information on Gain on Negative Goodwill by Reporting Segment]

In the "Overseas Segment," negative goodwill was generated due to the new consolidation of Alianza FollowUP Panamá S.A. starting from the cumulative period of the second quarter. The recorded gain on negative goodwill from this event amounts to 6,629 thousand yen.

(Information per Share)

(Unit: yen)

| | Previous Consolidated Fiscal Year (From April 1, 2022 to March 31, 2023) | Current Consolidated Fiscal Year (From April 1, 2023 to March 31, 2024) |
|--------------------------------|---|--|
| Net Assets per Share | 167.39 | 111.78 |
| Net Loss per Share | (36.45) | (84.07) |
| Net income per share (diluted) | - yen | - yen |

(Note 1)The diluted net income per share for both the previous consolidated fiscal year and the current consolidated fiscal year is not presented, as there was a net loss per share despite the existence of dilutive

(Note 2)The basis for calculating net loss per share and diluted net income per share is as follows:

| ote 2) The basis for calculating her loss per | share and unuted het meetine per si | naic is as follows. |
|---|---|--|
| | Previous Consolidated Fiscal Year (From April 1, 2022 to March 31, 2023) | Current Consolidated Fiscal Year (From April 1, 2023 to March 31, 2024) |
| Net Loss per Share | | |
| Parent Company Shareholders' Net Loss (Unit: 1,000 yen) | (530,291) | (1,261,695) |
| Amount Not Attributable to Common Shareholders (Unit: 1,000 yen) | - | - |
| Parent Company Shareholders' Net Loss Attributable to Common Shares (Unit: 1,000 yen) | (530,291) | (1,261,695) |
| Average Number of Shares Outstanding During the Period (shares) | 14,548,956 | 15,007,284 |
| | | |
| Diluted net income per share | | |
| Net income attributable to owners of the parent (thousand yen) | - | - |
| Increase in number of common stock (shares) | - | - |
| (of which stock acquisition rights (shares)) | - | - |
| Summary of potential stock not included in the calculation of diluted net income per share due to the absence of dilutive effects | - | - |

(Significant Subsequent Events) There are no applicable matters.